

Emerging
Bugs;
Opportunities,
Lessons learned and future
Action items.

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Disclosures

- Speakers bureau for GSK, Pfizer and Boston Scientific
- I am a Jayhawk:
Univ of Kansas
BA, MD, Int Med
- And a Longhorn
UTSW Pulm/Critical Care



Questions during the session?

#EbolaCHEST





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Who are we?

- Texas Health Presbyterian Dallas
 - Private, NFP, Community teaching hosp
 - Part of Texas Health Resources
 - 78 acre campus, > 1 Million sq ft of space
 - 898 bed acute care hospital
 - 3300 employees
 - > 1200 MDs on Staff
 - ER with over 80,000 visits/year
 - > 27,000 admissions/year
 - Magnet designation
 - MICU, SICU, TICU



EVD

- Formerly known as Ebola hemorrhagic fever
- Can cause disease in humans and nonhuman primates (monkeys, gorillas, and chimpanzees)
- Natural reservoir host of Ebola virus unknown
 - Presumed to be animal-borne. ? bats
- Cases to date/Mortality
 - Worldwide: 10,114/4,912 deaths
 - US: 4/1 deaths



EVD

- No established FDA-approved treatment
- Limited experience in resource-rich environments
- Presents with non-specific symptoms; DDX
 - Malaria
 - Typhoid fever
 - Cholera ...
- Previously there has been a low index of suspicion in the US, now ...

Clinical Course

- Prodromal phase – days 1-4
 - Fever, chills, myalgias, and malaise
 - Leukopenia, thrombocytopenia and elevated LFTs (AST, ALT)
- Acute phase – days 4 +
 - Severe watery diarrhea (8 + liters/day), nausea, vomiting and abdominal pain
 - Headache, chest pain, SOB, rash
 - Coagulopathy, electrolytes abnormalities, AGMA

Clinical Course

- Can progress to MSOF
 - Shock
 - Respiratory failure
 - Renal failure
 - Encephalopathy
 - Hemorrhage

Springing to action

- Ebola task force formed 9/30/14 when Dx established with key hospital personnel
- First Incident Command Center meeting 10/1/14 0700 with large group from CDC present
- Review and update policies and protocols with CDC frequently
- 10/1/14 First conference with CDC and Emory clinicians; occurred daily at 1600 for the next 19 days

Types of PPE hoods



Patient # 1

45 yo Liberian male

- 4 day hx of fever, HA, with 2 day hx of diarrhea
- On admit: temp 103, WBC ct 3.13, plts 68, AST 141, ALT 518, Cycle threshold (CT) 19
- PICC placed for access, CVP monitoring
- Developed hypoxia and azotemia
- Hypotension empirically treated with hydrocortisone
- Intubated and CVVHD (citrate) hosp day # 6
- CT → 17 → 19 → 25 → 26
- Died hosp day # 10

Patient # 2

26 yo RN

- 1 day hx of fever, chills, HA and mild sore throat
- ~11 days after care of patient # 1
- PICC placed for access and monitoring
- On admit: temp 100.8, WBC ct 4.1, plts 343, AST 63, ALT 53, CT 32
- Developed rash hosp day 2-3
- Nadir/Max: WBC 2.03, plts 63, AST 223, ALT 191
- CT → 36 → 38
- Transfer to NIH hosp day # 6

Patient # 3

29 yo RN

- 1 day hx of fever
- ~14 days after care of patient # 1
- PICC placed for access and monitoring
- On admit: temp 100.5, tachycardic to 130's, WBC
ct 2.67, plts 120, AST 255, ALT 175
- CT 30 → 33
- Transfer to Emory hosp day # 2

Management considerations

- Aggressive supportive care
 - Early central access
 - EGDT BUT attempt to avoid hypervolemia
 - ? Early colloid vs crystalloid
 - Early empiric antibiotics (no cultures)
 - Nutritional support (TPN until diarrhea resolves)
 - Lung protective strategy for ARDS
 - RRT?

Management considerations

- Special considerations
 - No cultures
 - “No” labs vs “maybe” labs
 - Limited imaging
 - How to “control” human waste
 - How to “handle” human waste
 - How to handle need for Sx

Converting a 25 bed ICU into a 3 bed Ebola isolation Unit







ICU Staffing

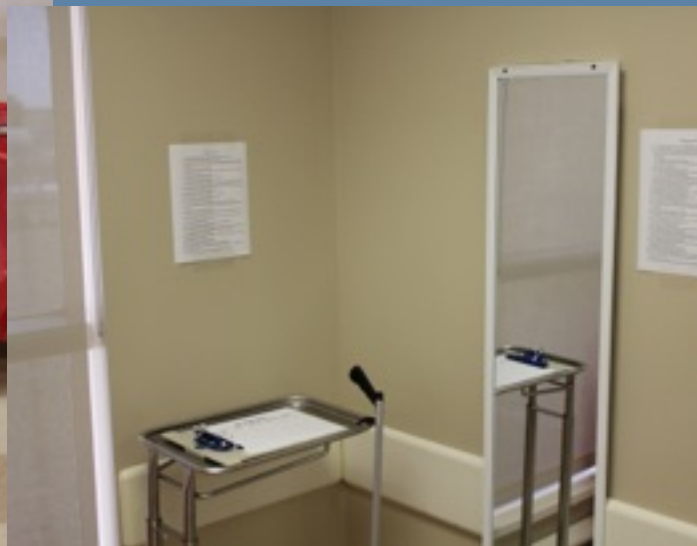
- 4 primary RNs to rotate in and out of the room in full suits and PAPRs (Powered Air Purifying Respirators)
 - Critically ill pts: 2 RNs in room at a time with change every 4 hours
 - Less ill pts: 1 RN in the room with more frequent changes
- 1 runner for support in the anteroom
- 1 charge RN to answer phones, communicate with team
- With > 1 pt, added 4 RNs, same runner and charge
- RT with vented pt, Pharm D

Converting an 15 bed ER area into a 7 bed Ebola isolation observation unit









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Important considerations

- One way flow
- Ensure communication
- Adequate space for doffing
- “Buddy” system for donning and doffing
- Adequate space for waste



Patients Screened per CDC Algorithm

- 3 patients positive for ebola
 - All with triad of leukopenia, thrombocytopenia, elevated LFTs
 - Moved from ER to ICU
- Patients with pos history of possible exposure
 - Negative lab testing
 - Observed in the ER for 24-72 hours
 - All with neg lab triad except 1 with chronically elevated LFTs
- Over 30 screened and not tested based on CDC algorithm
 - All discharged home

ED Staffing

- 5 RNs for 1 pt
- 2 more RNs per additional pt

MD Staffing for both

- 1 Intensivist
- 2 ED MDs
- 1 Internal Medicine Hospitalist
- 1 ID MD
- 1 Renal MD

Logistics: Consumables

- Supplies *purchased* for 3 pts and multiple possible pts
 - 48,600 pairs of gloves
 - 16,000 high top shoe covers/booties
 - 12,150 sets of disposable scrubs
 - 2,880 full face shield masks
 - 2,525 jumpsuits
 - 2,300 N95 masks
 - 420 PAPR hoods
 - 31 PAPRs

Logistics: Diagnostic equipment

- Portable X-ray machine with wifi for plain films
- POC labs (I-Stat/Piccolo) with wifi for chemistries, INR, ABG ...
- Chemistries that can be run in a “closed” system
- Portable doppler/US for CV echo, FAST exam, vascular access
- CVVHD machine
- Ventilator

Logistics: Other

- THD Incident Command Center
 - Activated 9/30/14
 - 24 hrs/day x 16 days, 10 hrs/day x 5 days, remotely others
 - Took 2,707 calls not including cell calls and texts
 - Established a “resolution” hotline for comments/complaints

Logistics: other

- ICC fielded innumerable calls from people with “cures” for EVD
- 30+ News crews with satellite trucks took out our cell service so ATT placed an emergency cell tower
- Someone Tweeted the direct line to the ICU one Sunday AM, making it impossible to get through
- Death threats to our pt as well as our staff



Challenges

- International scrutiny
- Evaluating ill patients in an ED (PCP office?) who MAY have EVD is much different than caring for an EVD pt
- Communication
 - Between services (RNs, IP, MDs) , Administration, ICC
 - County Health and State Health Depts, CDC
- Staffing: balance between limiting exposure and limiting burnout

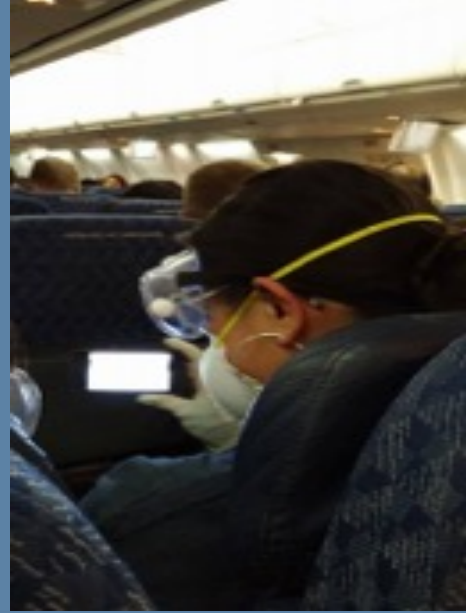
Challenges

- Delivery of care in a deeply isolated patient
- Limited diagnostics: what goes in the hot zone, STAYS in the hot zone
- Waste...human/nonhuman
- Pregnancy, urgent/emergent surgery?



Psychological challenges

- Need to address mental health early
 - Patients
 - Staff
 - Family
- Need to alleviate fear of the unknown
- Need to address community fears and perceptions



Unintended consequences

- Increased staff “call ins” as time goes on
- Effects on our loved ones
 - Patients
 - Staff
- Furloughed staff
- Furloughed MDs

Mitigating Unnecessary Exposures

- Consider video evals of less ill pts
- Limit visits by the medical team
- Cross training Nurses for “extra” roles
- POC lab testing
- Solidifying liquid waste

“How to” in a Community Hospital

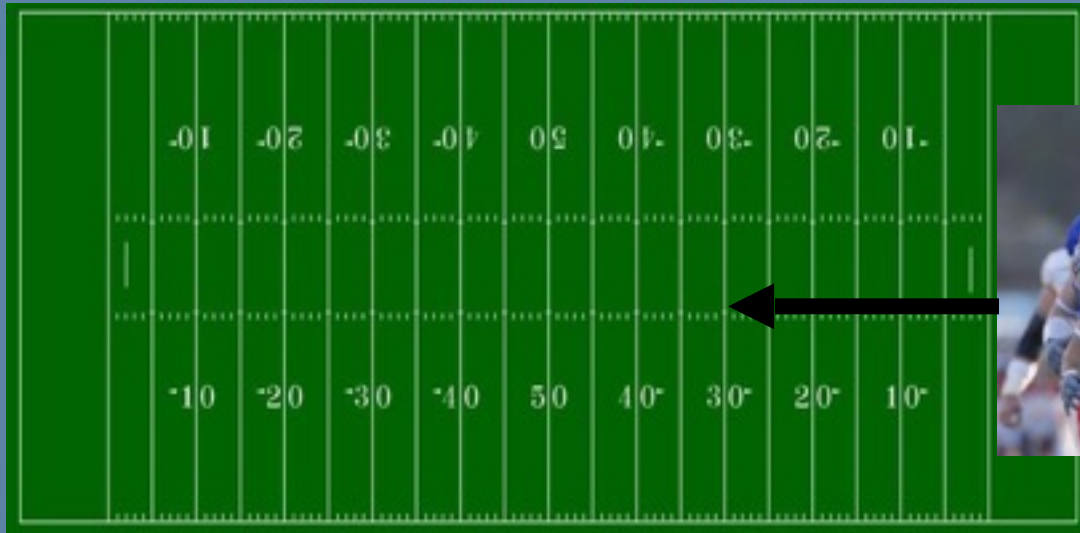
- Create volunteer medical team
 - Identify needed personnel and job descriptions
- Establish seamless communication capability
 - Chain of command AND chain of communication
- Institute an informational flow pathway
 - Debriefing
 - Medical team
 - Hospital officials
 - Non-hospital officials
- All needed contact info provided early to all

“How to” in a community hospital

- Role of pharmacy huge
 - Experimental therapy logistics
 - IRB, FDA, EIND...
- Clinical collaboration
 - Emory
 - CDC
 - Nebraska
 - Dallas?

**“It’s what you learn after
you know it all that really
matters”**

Favorite quote of President Harry Truman and Coach John Wooden. By American cartoonist, humorist and journalist “Kin” Hubbard 1913



Questions?

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