



American College of Chest Physicians: 2021 Board of Regents Profile

Age	35-50 (25%) 51-65 (60%) Over 65 (15%)
Gender	Male (65%) Female (35%)
Race/Ethnicity	African American (5%) Asian/Pacific Islander (10%) Caucasian (80%) Hispanic/Latinx (5%) Native American (0%) Other (0%)
Specialty	Pulmonology (85%) Critical Care (69%) Sleep Medicine (15%) Cardiology (0%) Interventional Pulmonology (5%) Pediatrics (0%) Surgery/Thoracic Surgery (5%) Other (End of Life, Transplant) (15%)
Community Connections	Corporate (30%) Education (70%) Media (5%) Political (20%) Philanthropy (20%) Small Business (10%) Social Services (5%) Other (Patient Advocacy, Lung Cancer Advocacy, Tobacco Policy) (15%)
Personal Style	Consensus Builder (45%) Bridge Builder (30%) Good Communicator (55%) Strategist (55%) Visionary (45%)
Practice Type	Academic/Teaching (70%) Solo/Private Practice (0%) Small (less than 6) Group Practice (10%) Large (6 or more) Group Practice (0%) Government Hospital (0%) Private Hospital (5%) Other (Health Plan Administration) (5%)

Areas of Expertise	Administration/Management (60%) Entrepreneurship (0%) Financial Management (30%) Accounting (0%) Investments (0%) Fundraising (10%) Government (25%) Industry (0%) Law (0%) Marketing, Public Relations (0%) Human Resources (5%) Performance Measures/Quality/Safety (45%) Physical Plan (Architect, Engineer) (0%) Real Estate (0%) Representative of Clients (0%) Special Program Focus (Education, Health, Public Policy, Social Services) (65%) Strategic Planning (50%) Technology (20%)
Geographic Location	US, Northeast (15%) US, Southeast (25%) US, Midwest (45%) US, Southwest (10%) US, West (0%) Other North American Countries (Mexico, Canada) (0%) International (5%)